

Carole Gendron

Global Data & Analytics for Business

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Nationality : French

Amsterdam, The Netherlands

<u>LinkedIn</u>

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ABOUT ME

Data Evangelist with 20 years of international experience creating data-driven solutions for cheaper, faster and smarter Business Decision Making.

Translating Business and C-Level needs into IT language to create user-friendly Data and Analytics Dashboards.

Experience in Data (Kantar, GFK) , Retail (HEB) , FMCG (Schweppes) and B₂B (Philips)

Artist exploring the intersection between Artificial Intelligence and Art

SKILLS

10/10

Data and Analytical Expertise

10/10

Business Performance Mindset

10/10

Cross Business channels: B2C, B2B, B2G

9/10

Communication cross-cultures

7/10

Artificial Intelligence for Business

EDUCATION

M.A International Business

Rennes School of Business, France. 1996-1998

LANGUAGES

- Fluent in English, French, SpanishIT:
- o BI Tools (Tableau, Qlik Sense), Cloud Hosting, IoT
- Programming Languages Intermediate: Python,
 Pandas. SQL
- Artificial Intelligence: ML (Clustering, NLP) and Deep Learning (Deep fake, style transfer)



Global Director Real Estate Data, Analytics & Intelligence (Smart Buildings)

Philips Corporate / Amsterdam, NL / Currently and since January 2019 (2.5 years)

Philips Real Estate Global Footprint: 600 properties (Manufacturing, Offices, R&D, Supply Chain) hosting 80,000 people in 120 countries.

ROLE: Leading the Digital Transformation of Philips Real Estate with a team of Digital Experts (Analysts, Data Scientists and Programmers)

- o Data-Evangelist building a data-driven culture for Cheaper, Faster, Smarter decision
- Setting up the Real Estate Data&Analytics Strategic Team and Agenda:
 'Simplification, Integration and Adoption'
- Spreading the Culture of Business digitalizing Performance Tracking: KPI definition, automation and root-causes visualization. Quarterly reported to Philips CEO and CFO.

DELIVERABLES:

- o '36o' Global Dashboard: Replacing manual reportings by the creation of a single source-of-truth for Real Estate Operations and beyond (HR, Sustainability, Finance Opex/Capex). The '36o' provides descriptive and predictive analytics about our worldwide footprint in a user-friendly 'App' way. It serves C-Level discussions (Strategy, M&A, Sustainability) and Operational discussions with on-demand analytics. Back-end and Front-end development in Olik Sense.
- Global Smart Buildings Program: Innovate with Technology (IoT/sensors) and Al solutions to improve Philips Office Experience & Performance preparing for the hybrid Workplace of the Future. (in Pilot Phase)

TEAM MANAGEMENT: transitioning from 'Data Supplier' to 'Consultant'

- Upgrading Analysts (2) profiles with BI Tools experience in house and outsourcing
 Technical Programming and Data Science skills (4 FTE) to Philips IT in India
- Smart Building Project Team Lead (cross-functional Team: IT, Procurement, Privacy, Real Estate / 10 people with no Direct Report).

Carole Gendron Previous Experience. 1/2



Global Government Affairs. Data&Analytics, Intelligence

Philips Corporate/ Amsterdam, NL / 2013-2018

Philips counts with a Global Government Affairs organization reporting to Markets Leadership. The Business to Government (B2G) organization is present in regulatory discussions in Brussels/EU, Washington and Singapore and counts with 30 lobbyists. The organization is a key enabler in the Lead Generation for Long-Term Strategic Partnerships (LSP) with Governments.

ROLE: Digitalizing Business Pipeline and Lead Generation

- Digitalizing the B2G community implementing Salesforce.com and enabling Business Performance Reviews :
 - Salesforce.com customization and deployment to 200 people cross geographies
 - o Business Dashboard creation used for Monthly Performance Review across our 17 Markets
- Support to Key Governmental Institutions :
 - United Nations: 'UNEP En.lighten' partnership Program: initiative dedicated to support Emerging Countries
 in their lighting transition to sustainability.
 - o World Bank and Regional Development Banks partnerships support with Data&Analytics.

TEAM: No direct Report / Leading IT consultants pool



Trade Marketing Manager Europe

Philips Automotive Lighting EMEA/ Paris, France / 2011-2013

Philips had a Lighting division Automotive (500M\$) selling Car bulbs in different channels (Retail, Specialists, Wholesale). The product category is technical and complicated to sell in self-service. Data driven Category Management and Merchandising are key to enable sales.

ROLE: Digitalizing Business Pipeline, Lead Generation and Business Performance:

- o Marketing Strategy to support Key Accounts Managers: Assortment, Pricing, Promotion, Merchandising per Channel in Europe based on data&statistics (consumers, sales, forecast predictions):
- Set up of a Commercial Dashboard to track and optimize business KPI performance and pipeline (combining Internal Sales data with Retail Panel GFK).
- Category Management projects management and Merchandising implementation with key European retailers (Carrefour, Auchan)

TEAM: leveraging Philips local Trade Marketing Team / No direct Reports



Trade Marketing Manager Spain

Orangina-Schweppes/Madrid, Spain/2007-2010

Orangina-Schweppes is the 3^{rd} world soft-drink leader after Coca-Cola and Pepsi-Cola with approx. 500MEuros revenue in Retail.

ROLE: Part of the Schweppes Commercial Organization bridging Marketing and Sales with Data:

- o Retail Marketing Strategy adapting the Schweppes offer (product, promotion, merchandising) to Retailers
- o Supporting Key Account Managers in their negotiations with our Retailers (Carrefour, Mercadona, Corte Ingles, Lidl).
- Data&Analytics Dashboard combining Consumer Panel (Profile, Habits) and Retail Panel (Sales and Market Share) tracking
 Schweppes Business Performance within the Soft-Drink Category used by Marketing and Sales teams.
- o Development of a Merchandising concept based on Shopper data: 'Schweppes Vision' to improve the shopper experience, optimize sales and reduce inventories. Implementation within the major retailers in Spain.

TEAM: 1 Business Analyst

Carole Gendron Previous Experience. 2/2



Senior Business Analyst (statistics, analytics, predictivity), Spain

GFK/ Madrid, Spain / 2005-2007

GFK is a world leader in the Market Research Industry monitoring what (non-food) products are selling, when, where and at what price – and by whom. GFK provides competitor intelligence, demand forecasting and analysis of product, price, promotion and distribution. Gfk also counts with Ad'Hoc Research (survey, focus group, interview in-depth)

ROLE: Consultancy in Marketing and Trade-Marketing research for :

- o Coca-Cola: launch Coca-Cola Zero in Spain: consumer profile and Coca-Cola Light cannibalization risk
- o Corte Ingles: Merchandising Concept design based on Shopping habits research
- Hewlett Packard: Merchandising concept design to improve the computer shopping experience
- Consumer Electronics Insights, Trends and Forecast (GFK Retail Panel/Sales)

TEAM: No direct Report



Category Manager Snacks & Beverage, Mexico

HEB/ Monterrey, Mexico / 2003-2005

HEB is US Supermarkets Chain, privately held company with 340 Stores (25B\$ Revenue). HEB has its Headquarters in Texas and a regional presence in Mexico with 40 Stores (1B\$ Revenue). I was part of the Regional Mexico Market, in the Purchasing Organization, focused on the Snacks&Beverage Category counting for 1/4 of the Chain Revenues.

ROLE: Providing Data and Analysis to support Commercial (Purchase and In-store) Decisions

- o Defining Assortment, Inventory and Pricing Policies with the purchaser
- o Leading Category Management initiatives with Coca-Cola Mexico to define the right Beverage Category assortment
- o for our Stores increasing product rotations and decreasing inventories based on Sales and Consumer Research.
- Testing Merchandising Solutions to improve the Beverage shopping experience.



Business Data Analyst (Sales and Marketing), France and Mexico

TNS-Kantar /Paris, France and Mexico DF, Mexico 2002-2005

TNS-Kantar is the world leader of the Marketing Research Industry. Kantar is a data-centric agency providing data, insights and actionable recommendations to clients, worldwide.

ROLE: Business Analyst for Marketing projects (Data sources : Consumer Panel/Retail Sales Panel/Ad hoc Survey)

- Masterfoods (M&M's, Twix...): Market Revenue and Volume Trends, Market Share and Consumer Insights. Customer segmentation based on shopping habits
- o Walmart: Consumers profile and Retail preferences tracking
- o Diageo (Smirnoff, Bailey's, J. Walker): Portfolio categorization based on consumers' needs
- o Unilever: merchandising approach to increase average basket.